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**From:** Foltz, Carol (DPH) [/O=COMMONWEALTH OF MASSACHUSETTS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CAROL.FOLTZ]  
**Sent:** 8/30/2011 7:43:06 PM  
**To:** Han, Linda (DPH) [/O=COMMONWEALTH OF MASSACHUSETTS/OU=MassMail-01/cn=Recipients/cn=Linda.Han]  
**CC:** Nassif, Julianne (DPH) [/O=COMMONWEALTH OF MASSACHUSETTS/OU=MassMail-01/cn=Recipients/cn=Julianne.Nassif]; grace.connolly@state.ma.us; McGuire, Thomas M (DPH) [/O=COMMONWEALTH OF MASSACHUSETTS/OU=MassMail-01/cn=Recipients/cn=Thomas.M.McGuire]; Collins, Debora (DPH) [/O=COMMONWEALTH OF MASSACHUSETTS/OU=MassMail-01/cn=Recipients/cn=Debora.Collins]  
**Subject:** RE: ADA David Sullivan request for more drug lab info

Hi Linda,

One of the lab staff, probably Tom in Grace's absence, would need to identify the specific costs of the drug lab. This would include staff, rent, travel, supplies, portion of the space cost, etc. The build up would be similar to the Amherst budget. Do not include any one-time costs. I assume Grace maintains cost center budgets at the lab.

I would choose to develop a very drug-lab specific plan. If Julie is the head of the lab then her % of time if not full time. Any costs depicted on a budget can be scooped so please be judicious in your approach. Carol

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**From:** Han, Linda (DPH)  
**Sent:** Tuesday, August 30, 2011 3:09 PM  
**To:** Foltz, Carol (DPH)  
**Cc:** Nassif, Julianne (DPH); grace.connolly@state.ma.us; McGuire, Thomas M (DPH)  
**Subject:** ADA David Sullivan request for more drug lab info  
**Importance:** High

Hi Carol:

In reading this email string more closely, it looks like the only information that we are in a position to provide is the budget/operating cost for the JP drug lab. Do you have the info you'd need to put together an estimate? Not sure if this would include rent, or a % of Julie's time, etc. Can you let us know if there are any information holes that we can fill?

thanks,  
Linda

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**From:** Nassif, Julianne (DPH)  
**Sent:** Tuesday, August 30, 2011 12:10 PM  
**To:** Han, Linda (DPH); Connolly, Grace (DPH)  
**Subject:** FW: Drug Lab Info  
Response needed for DA Sullivan below. LH, did we send this info to Geline Williams @ MA DAA?

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**From:** Salem, Sharon (DPH)  
**Sent:** Tuesday, August 30, 2011 11:56 AM  
**To:** Nassif, Julianne (DPH)  
**Subject:** Drug Lab Info

Hi Julie,

ADA David Sullivan (NWD) is requesting more information on the budget, operating costs, staffing levels, and sample loads of the Jamaica Plain drug lab, Worcester drug lab, and the state police lab in Sudbury.

He has been very concerned about the closure of our lab and is trying to obtain the necessary information to present the whole picture to the Governor and legislature. Would you please provide him with whatever information you have available?

I am pasting in the recent e-mail correspondence between him and Jim. I will also send him an e-mail letting him know I e-mailed you for the info, and maybe he will contact you directly.

Thanks,  
Sharon

**From:** Sullivan2, David E (DAA) [mailto:[david.e.sullivan2@massmail.state.ma.us](mailto:david.e.sullivan2@massmail.state.ma.us)]

**Sent:** Monday, August 29, 2011 1:32 PM

**To:** Hanchett, James (DPH)

**Subject:** RE: Drug Lab closure

Jim [REDACTED] I appreciate you having Sharon ask about information. Senator Rosenberg and his staff have been very helpful and I have provided them with updated information from you and others. Take care, Dave

**From:** Hanchett, James (DPH)  
**Sent:** Monday, August 29, 2011 1:14 PM  
**To:** Sullivan, David (NWD)  
**Subject:** Re: Drug Lab closure

Hi Dave, [REDACTED] I will contact Sharon Salem and she if she can get the information for you from our boss Julie Nassif at the State Lab. Sorry for inconvenience. Jim  
Sent via BlackBerry from T-Mobile

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**From:** "Sullivan, David (NWD)" <[David.E.Sullivan2@MassMail.State.MA.US](mailto:David.E.Sullivan2@MassMail.State.MA.US)>  
**Date:** Mon, 29 Aug 2011 11:14:16 -0400  
**To:** Hanchett, James (DPH)<[James.Hanchett@MassMail.State.MA.US](mailto:James.Hanchett@MassMail.State.MA.US)>  
**Cc:** Bucci, Jeremy (NWD)<[Jeremy.Bucci@MassMail.State.MA.US](mailto:Jeremy.Bucci@MassMail.State.MA.US)>; Healy, Janice(NWD)<[janice.healy@MassMail.State.MA.US](mailto:janice.healy@MassMail.State.MA.US)>  
**Subject:** Drug Lab closure

Dear Jim: Thanks for the info on UMass-Worcester lab and your current staffing levels and capacity. I believe the person who would have info on Jamaica Plain lab was coming back today. I'd like to confirm the number of chemists and other staff who work there and what it costs to operate this lab. In doing a cost-benefit analysis on this and other labs I'd like to have the numbers to present to the Governor and legislators. Our goal will be for the Governor to submit the \$300,000 in the supplemental budget and the legislature to approve of this sum.

Roughly, your lab handles 6,000 drug tests a cost of \$300,000 for approximately \$50 per test. The Worcester lab is pegged at \$400,000 annually so I'd like to know how many tests this lab does. The State police lab at Sudbury that

performs the Middlesex County drug testing will be tougher to get costs but I'd like to know how many tests they perform.

Thanks for your continued assistance. Dave